

Strategic Work Programme Reset

Co-Development Workshop for 2025-2028 Term | 29 April 2026

Co-Governance Committee

Today's Purpose

8 April 2026

Committee closed 2022-2025 programme

Today

Provide direction for 2025-2028 programme

Next Meeting

Review and approve draft programme

- Committee resolved to close 2022-2025 programme and initiate refreshed programme for next triennium, transferring remaining actions to ongoing register
- Today's session shifts from monitoring to collaborative reflection and reset, jointly shaping focus, structure, and priorities
- Your input directly informs draft programme staff will prepare for Committee formal decision-making at next meeting
- This is direction-setting session where your strategic thinking shapes what gets developed, not decision-making forum

What Changed Since 2022

External Environment

- Resource management and local government reform proceeding through new legislation, reshaping environmental planning frameworks
- Climate-related events increased in frequency and severity, reinforcing importance of resilience planning and emergency coordination
- Growing partnership-based delivery creates opportunities to strengthen the work we do together and demonstrate regional leadership

Strategic Updates

- Waikato Regional Council adopted Te Pae Tawhiti Strategic Direction 2026-2036 providing long-term framework for Council activities and partnerships
- Waikato-Tainui Five-Year Plan FY25-FY29 grounded in Whakatupuranga 2050 establishes comprehensive direction for iwi development and relationship building
- Both strategic frameworks emphasize partnership, environmental stewardship, resilience, and sustainable development providing strong alignment opportunities

2022-2025 Programme Framework

Priority 1

Strengthen co-governance and co-management commitments

Priority 2

Build resilience and capacity

Priority 3

Improve data sharing and reporting

Priority 4

Provide leadership to advance collaborative projects

Previous programme organized work across four partnership-critical priority areas that remain relevant subject to refinement

- Four priority areas proved durable, providing consistent structure for partnership work across diverse initiatives
- Specific initiatives varied—most completed, some more challenging than anticipated, others ongoing
- Key question: Do these four areas remain right structure for 2025-2028, or does environment warrant different framing
- Discussion document suggests priorities continue as relevant foundation, subject to Committee refinement through facilitation

Co-Development Process

- Today's facilitated session is Step 1—gathering Committee direction, priorities, and feedback on strawman discussion document to shape programme design
- Step 2 involves staff preparation of draft Strategic Work Programme incorporating today's input with explicit documentation showing how Committee direction influenced content
- Step 3 brings draft back to Committee for formal consideration, review, proposed amendments, and decision-making with full opportunity for refinement

Today

Facilitated session gathers Committee direction and priorities



Within 1 month

Staff prepare draft incorporating today's input with explicit tracking



Next Meeting

Committee reviews, discusses, and decides on draft programme



Implementation

Operationalize through actions register and regular reporting

Today's Discussion Framework

Reflect

- Review 2022-2025 programme successes, challenges, and unfinished initiatives
- Extract lessons from three years of partnership delivery
- Honest assessment to inform better programme design

Interpret

- Assess insights against current operating environment and strategic context
- Consider how reforms, climate impacts, and strategies influence priorities
- Position partnership to respond proactively to changes

Identify

- Determine what to continue, change, stop, or introduce for 2025-2028
- Refine four priority areas or propose different structure
- Provide clear mandate for draft aligned with Committee direction

Next Steps and Expected Outcomes

Within 1 month

Draft programme prepared

Next Committee meeting

Formal consideration and decision

2025-2028

Three-year mandate established

- Facilitators and staff synthesize today's discussion capturing key themes, priorities, and direction for draft preparation
- Staff prepare draft Strategic Work Programme incorporating Committee input with explicit documentation of influences
- Next meeting presents draft for discussion, proposed amendments, and decision-making toward approval
- Expected outcome is approved Strategic Work Programme establishing three-year mandate with stable yet flexible framework